

PROJECT IMPLEMENTATION (PHASE 3)

October 2018 - December 2019 Work Plan



**Moving from Outreach
to Prioritization
to Implementation**



Three Phases of Work by Native Builders/Building Communities			
	Phase One	Phase Two	Phase Three
Project Period	December 2017 – February 2018	March 2018 – September 2018	October 2018 – December 2019
Funding Source(s)	EDA	Hopi EDB	CF TAT* Hopi EDB
Primary Goal			
	Outreach/ Introductions	Project Identification/ Prioritization	Project Implementation

**Phase Three is dependent upon approval of the USDA Rural Development CF TAT grant proposal*

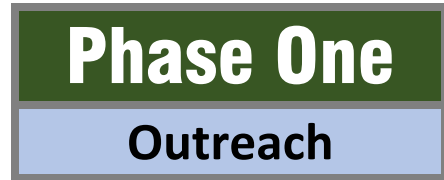
PROJECT IMPLEMENTATION (PHASE 3)

October 2018 - December 2019 Work Plan

September 13, 2018

Background

Starting with Outreach. Native Builders and its subcontractor, Building Communities, has performed *community and economic development outreach services* to the Hopi Villages since December 2017. This work has been completed over two phases with the Phase One contract being executed on November 2, 2017 and the Phase Two contract being executed on February 13, 2018.



In general, the work performed by Native Builders and Building Communities has had the *goal of assisting Hopi Villages to identify and implement projects that address the pending jobs and budgetary crisis stemming from the probable closure of the Peabody Mine.*

The February 2018 agreement called for “economic development related planning, business planning and grant writing services...” At that time, five Villages were engaged including Kykotsmovi, Lower Moencopi Village, Sichomovi, Spider Mound and Upper Moenkopi Village. Specific projects/activities were identified that ultimately evolved to the following priorities/activities:

Initial Outreach Results—First Five Village Participants (February 2018)	
Village	Identified Service
Kykotsmovi	<ul style="list-style-type: none"> Land use planning including community mapping and land ownership identification
Lower Moencopi Village	<ul style="list-style-type: none"> Hydroponics business project development Poosiwlelena project development
Sichomovi	<ul style="list-style-type: none"> Tourism Strategic Plan (<i>this was originally targeted as a “New Administrative Building”</i>)
	<ul style="list-style-type: none"> Mesa geologic analysis and recommendations
Spider Mound	<ul style="list-style-type: none"> Land use planning including community mapping
Upper Moenkopi Village	<ul style="list-style-type: none"> Reuse of existing building for administrative building (<i>was originally targeted as a Water Master Plan and development</i>)

As these five Villages were being served, additional Villages expressed interest in the services of Native Builders/Building Communities. The table below shows the growth of meeting activity (and subsequent project identification).

Outreach Meetings								
Village/Community	December 5-7, 2017	January 23-26, 2018	March 12-15, 2018	April 17-19, 2018	May 15-18, 2018	June 11-15, 2018	July 24-26, August 1, 2018	August 27, 2018
Bacavi						⊙		
Lower Moencopi	⊙	⊙	⊙	⊙	⊙	⊙	⊙	
Kykotsmovi	⊙	⊙	⊙	⊙		⊙		
Mishongnovi							⊙	⊙
Sichomovi	⊙	⊙	⊙	⊙	⊙		⊙	
Sipaulovi				⊙	⊙	⊙		
Shungopavi				⊙		⊙	⊙	
Spider Mound		⊙	⊙	⊙	⊙	⊙		
Tewa				⊙				
Upper Moenkopi		⊙	⊙	⊙	⊙	⊙		
Walpi						⊙		

Moving toward Prioritization. As the previous table shows, by August 2018, fully 11 Villages welcomed the outreach services and either identified a priority project or began to identify such a project. In some cases, priority projects were identified and then changed to a new priority. The table below lists the *currently-identified priority project* for each Village.

Phase Two

Prioritization


Prioritization of Projects (as of September 2018)									
Village/ Community	Action Item	Type of Service							
		Business/Marketing	Capacity Building	Engineering Analysis	Grant Writing	Housing Assessment	Land Use Planning	Project Development	Strategic Planning
Bacavi	Five projects are in the preliminary discussion stages	X			X			X	
Hotevilla	Outreach efforts to engage the Village have yet to result in a meeting.								
Kykotsmovi	Land Use Plan including community mapping and land ownership						X		
Lower Moencopi Village	Poosiwlelena project development					X			X
	Hydroponics project development	X				X			X
Mishongnovi	The first meeting with Mishongnovi Village took place in July 2018								
Shungopavi	Grinding Mill project				X			X	
Sichomovi	Tourism Development Strategy								X
	Mesa geologic analysis and recommendations			X					
Sipaulovi	Marketplace Project	X		X	X			X	
Spider Mound	Update Master Land Use Plan						X		
Tewa	Eight projects are in the preliminary discussion stages	X		X	X		X	X	
Upper Moenkopi Village	Administrative office space project				X			X	
Walpi	Outhouse system				X			X	
Multiple-Village Services	Joint Village Strategic Plan								X
	Hopi Tourism Strategic Plan								X

As noted in the Phase Two agreement, it is the Villages themselves (rather than the Tribe or Native Builders/Building Communities) that select their priority project for support and implementation. While guidance was provided to the Villages by Native Builders/Building Communities to identify projects that would address jobs and budgetary issues, many Villages chose other projects due to the lack of perceived business development opportunities. Along the way, Native Builders/Building Communities introduced business development opportunities such as a hydroponics business, other forms of agriculture development and some forms of retail and tourism development.

Next Phase of Service to Villages

Implementing Priority Projects. The current outreach and support to Villages by Native Builders/Building Communities is set to expire on September 30, 2018. Recognizing the strong desire by Villages to move from *Project Identification* to *Implementation*, Native Builders/Building Communities identified a funding source for the continuation of services for the period of October 1, 2018 through December 31, 2019. The USDA Rural Development Community Facilities Technical Assistance and Training (CF TAT) program is designed to improve the capacity of rural communities to successfully apply for grant funding to implement priority projects—a perfect match for the current situation for The Hopi Tribe. As of September 13, 2018, a decision on the grant award remains pending.

Phase Three Implementation

Three Phases of Work by Native Builders/Building Communities			
	Phase One	Phase Two	Phase Three
Project Period	December 2017 – February 2018	March 2018 – September 2018	October 2018 – December 2019
Funding Source(s)	EDA	Hopi EDB	CF TAT* Hopi EDB
Primary Goal			
	Outreach/ Introductions	Project Identification/ Prioritization	Project Implementation

**Phase Three is dependent upon approval of the USDA Rural Development CF TAT grant proposal*

The table below summarizes the anticipated activities to be completed if the CF TAT grant is awarded. The Hopi Economic Development Board (EDB) provided \$40,000 in matching funds for the CF TAT application submitted by the Moenkopi Developers Corporation (MDC) in order that the application be most competitive.

Phase Three Workplan		
Village	Priority	Projected Activity
Bacavi	Yet to officially designate priority project	Offering business planning assistance to the Community Service Administrator for a preliminary/confidential agriculture-related business development project.
Hotevilla	Still awaiting invitation for first meeting; no projects identified	To be determined.
Kykotsmovi	Land use plan including community mapping and land ownership identification	This work is ongoing. Drone-mapping services are being conducted this week.

Lower Moencopi Village	Poosiwlelena project development	Existing project documentation has been reviewed; initial work has been completed to refine the project location parameters. Continued support for the LMV Housing Committee is anticipated during the project period. Continued project refinement/updating and grant writing services are anticipated during the project period.
	Hydroponics project development	Funding from the Economic Development Administration (EDA) Assisting Coal Communities (ACC) is anticipated for a feasibility study that might set the stage for additional grant writing, project development and job creation.
Mishongnovi	Yet to officially designate priority project	To be determined.
Shungopavi	Grinding Mill Business Plan	The project priority was changed in the Summer of 2018 from “water filtration project” to “grinding mill.” Native Builders and Building Communities have pledged to assist the Village with a business plan that will enable this business development project to proceed.
Sichomovi	Tourism development strategy	This project has been targeted for Economic Development Administration (EDA) Assisting Coal Communities (ACC) assistance. This project is in the application stage.
	Mesa geological analysis	Outreach has been conducted to the United States Geological Survey (USGS). Pending the response from USGS and potentially from universities, this analysis may proceed.
Sipaulovi	Marketplace project	Up through August 2018, it was presumed that this project would be positioned for a grant request for Indian Community Development Block Grant (ICDBG) funding. In August 2018, potential conflicts amongst Villages and Clans may deem this project “not ready” for ICDBG grant funding. This situation is in flux at the moment.
Spider Mound	Updated Land Use Plan	The drone-based mapping activity has been completed and a report is now being generated for Yuwehloo Pahki Community. This will enable their engagement with the Joint Village Strategic Plan (JVSP) to be more successful.
Tewa	Eight projects are under consideration as the priority project for Tewa.	Awaiting invitation by Village to focus upon project selection and implementation.
Upper Moenkopi Village	Administrative office space project	The Village is coordinating with the Tribe to gain consensus on the historic ownership situation of the building and any current environmental hazards (asbestos, for example). Grant writing services for the project can begin once preliminary issues are resolved.
Walpi	Outhouse system	Assistance is being provided to understand outhouse system alternatives and funding sources. Grant writing services can then be offered.

In addition to the projects identified by the Villages, other potential projects have emerged and may be supported by Native Builders/Building Communities. These efforts include tourism-based business development activities, value-added agriculture business development opportunities and any other activities that meet the spirit of the engagement between The Hopi Tribe and Native Builders/Building Communities to address the jobs and budgetary crisis.

